



# 9M 2025 Results Presentation

NOVEMBER 2025



# Disclaimer

Capital Markets Board Bulletin No. 2023/81 dated December 28, 2023, announced that issuers and capital market institutions are required to prepare their annual financial statements for the fiscal periods ending on or after December 31, 2023, in accordance with the provisions of IAS 29 inflation accounting.

Accordingly, this presentation regarding the 2025 third quarter term financial results contain the Company's financial information prepared according to Turkish Accounting/Financial Reporting Standards by application of IAS29 inflation accounting provisions.

This presentation includes content prepared within the framework of Kron Technologies' internal management reporting practices and is presented for the purpose of providing investors with a more comprehensive understanding of the Company's operations and financial performance.

The information and opinions contained in this document have been prepared for the purpose of providing a consistent and comparable evaluation of our financial performance, under the responsibility of our Company's Board of Directors and managers responsible for financial reporting.

This presentation may contain forward-looking statements reflecting the current views, expectations, assumptions, and forecasts of the Company's management regarding certain future events, using words such as "may," "will," "expect," "believe," "plan," and "anticipate." While the Company believes that the expectations reflected in these forward-looking statements are reasonable under current circumstances, actual results may differ depending on developments and events affecting the variables and assumptions underlying future expectations and estimated figures.

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## Kron at a Glance

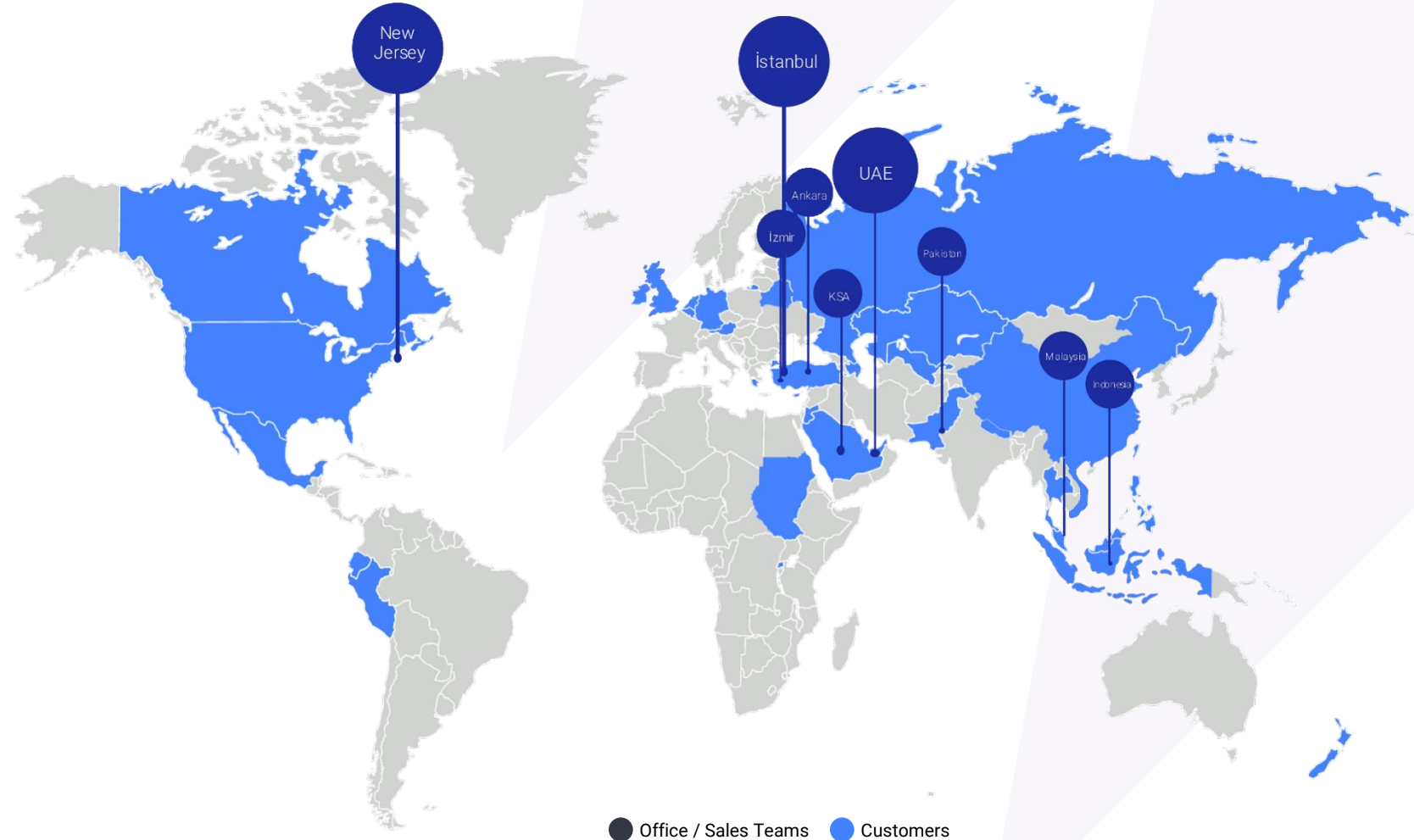
**Leading Provider** of cybersecurity solutions for Identity and Access Management and Data Security with **18 years** of experience

**1500+** deployments globally in **35 countries**, across **6 continents**

**166** employees globally, in **8 countries**

Continuous **R&D Investment** with expert staff in **3 R&D centers** in Türkiye

### Leading Identity & Data Security Vendor



## Recognized Globally by Leading Analyst Firms

### Gartner



Magic Quadrant for  
(2020 & 2021)



Market Guide for Data Masking  
(2024)

### OMDIA UNIVERSE



PAM Leader in OMDIA Universe  
(2021 & 2022)

### kuppingercoale ANALYSTS



Leadership Compass: PAM  
(2021,2022,2023,2024)



Leadership Compass:  
Data Security Platforms(2024,2025)



Leadership Compass for Remote  
Access for OT/ICS (2025)

◆◆ Newly Listed

### FORRESTER®



Now Tech: Privileged Identity  
Management (2020)



Privileged Identity Management  
Solutions Landscape (2025)

PAM

4.7 ★★★★★

Highest Rated on  
Gartner  
Peer Insights.

## 9M 2025 Highlights

### Driving Sustainable Growth and Strong Returns



#### Robust IFRS Revenue Performance

Delivering **18%** growth,  
revenue at TL 343m



#### Strong Profitability

EBITDA increased Y-o-Y by  
**154%**, reaching TL 170m

Continuous profitability with a  
Net Profit of TL 55m



#### Expanding our Customer Base

**48** new clients  
onboarded in 9M 2025, **15**  
from international markets



#### Continued Momentum in Annual Recurring Revenue (ARR)

**59%** Y-o-Y increase,  
reaching **\$6.6m**



#### Solid Growth in Invoiced Revenues

2025 9M invoiced sales grew by  
**20%** Y-o-Y and reached  
**\$8.5m**

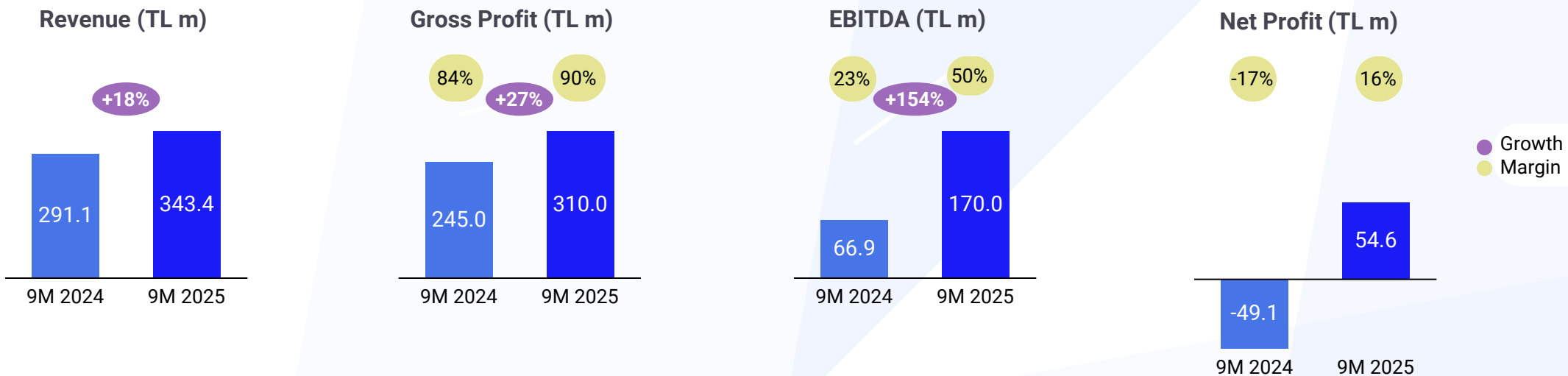
Recurring revenue share is **59%**



#### Accelerated Expansion in Annual Subscription Revenue

**109%** increase, driven  
by our disciplined shift to  
subscription licensing in  
most markets

## 9M 2025 IFRS Consolidated Results



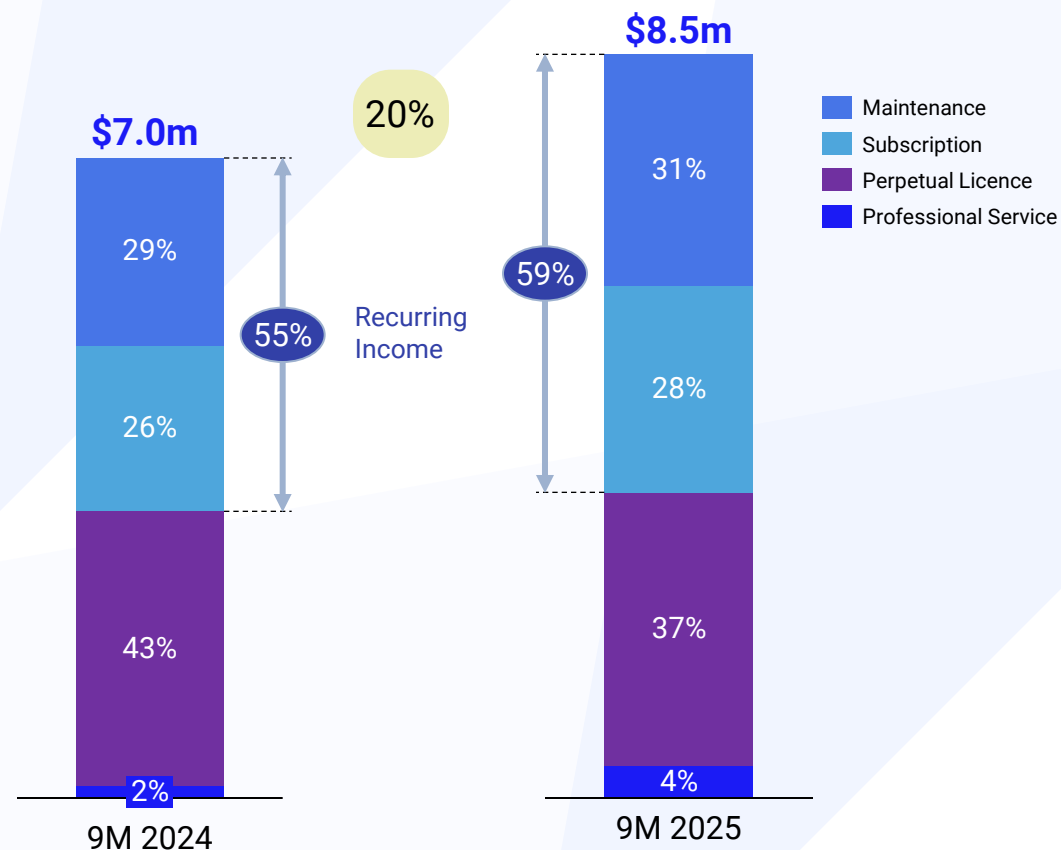
### Solid 9M results, establishing a robust platform for continued scalable growth

- Consolidated revenues reached TL 343.4m, representing an 18% YoY increase.
- International sales accounted for 33% of our revenues.
- Gross Profit increased by 27%, supported by a 90% Gross Margin.
- EBITDA rose by 154% YoY to TL 170m, with EBITDA margin improving to 50%.
- Net Profit reached TL 54.6m, driven by higher Gross Profit, disciplined cost management, and reduced monetary loss impact amid moderating inflation.
- In line with our strategic product roadmap, increased new product development in 2025 resulted in a higher share of capitalized R&D, leading to growth in intangible assets and a decline in operating R&D expenses compared to last year.

All figures include IAS29 impact

## 9M 2025 Invoiced Revenues\*

- Invoiced revenues grew by 20% Y-o-Y, reaching USD 8.5m in 9M 2025.
- Recurring invoiced revenue streams represented 59% of total revenue, underscoring the stability and visibility of our topline performance.
- While TelCo remains our core vertical, we recorded a notable acceleration in Financial Institutions & Enterprise sales during 9M 2025 resulting in the addition of major new customer logos.



(\*) Invoiced revenues are revenues that have been invoiced within the relevant reporting period but are recognized in the income statement in the same reporting period or in subsequent reporting periods, according to IFRS rules. Figures do not include the effect of IAS 29.

# Balance Sheet and Liquidity Position

## Net Cash Position (TL m)\*

| Net Cash Position         | 31 Dec 2024 | 30 Sep 2025 |
|---------------------------|-------------|-------------|
| Cash and Cash Equivalents | 108.2       | 173.2       |
| Bank Debt                 | (60.1)      | (73.8)      |
| <b>Net</b>                | <b>48.1</b> | <b>99.4</b> |

30 Sep 2025  
Receivables  
**TL 145 m**

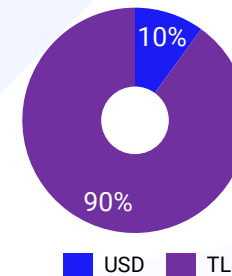
USD Average  
Weighted Interest  
Rate of **8%**

Kron has successfully completed **100%** paid-in capital increase, raising its issued capital from **85,611,078 TL** to **171,222,156 TL** in June 2025.

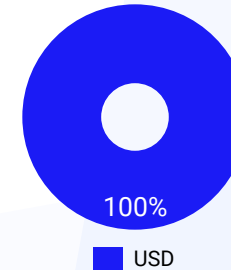
## Currency Exposure

### Debt and cash currency breakdown

Cash and Cash Equivalents

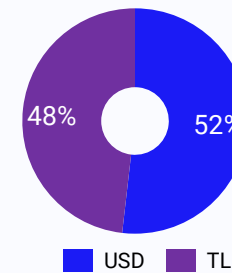


Bank Debt

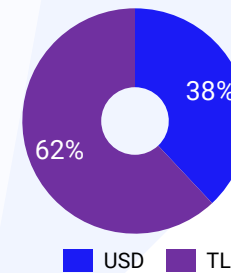


### Revenue and cost breakdown by currency

Revenue



Cost

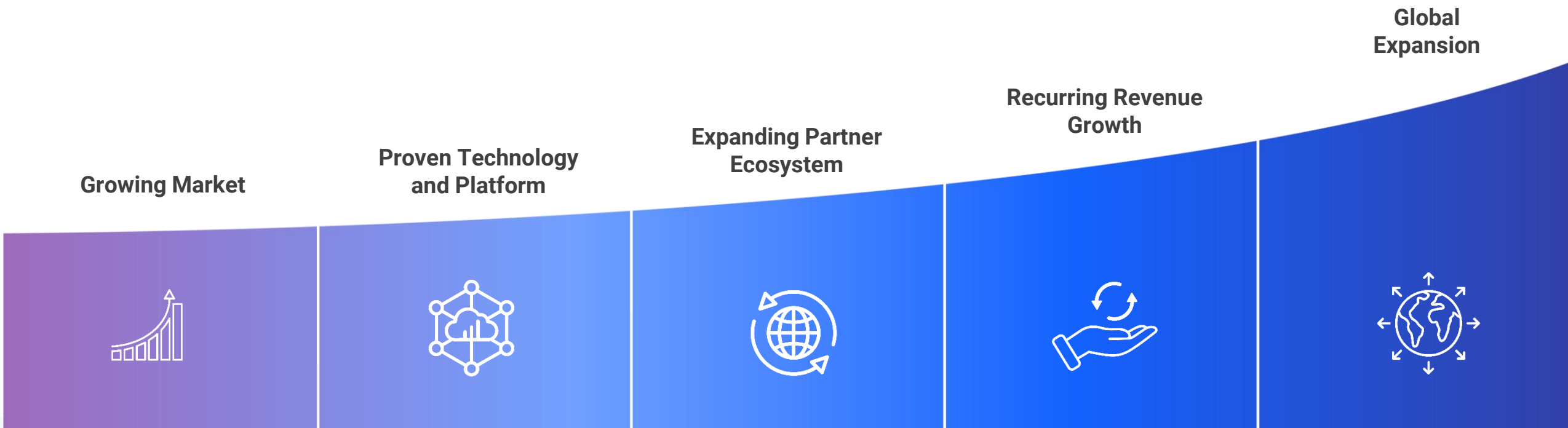


\*All figures include IAS29 impact

## 2025 Guidance Revised

|                                                                                                                                               | Initial<br>Guidance | Q2<br>Guidance | New<br>Guidance |
|-----------------------------------------------------------------------------------------------------------------------------------------------|---------------------|----------------|-----------------|
| <br><b>Revenue Growth</b><br>(in TL with IAS 29 adjustments) | <b>7-10%</b>        | <b>7-10%</b>   | <b>16-19%</b>   |
| <br><b>EBITDA Margin</b><br>(in TL with IAS 29 adjustments)  | <b>20-25%</b>       | <b>45-50%</b>  | <b>45-50%</b>   |
| <br><b>ARR Growth</b><br>(in USD)                          | <b>60-65%</b>       | <b>50-55%</b>  | <b>43-46%</b>   |

## Key Long Term Growth Drivers



# Appendix



# 9M 2025 Financial Statements

## Balance Sheet

| TL*                                              | 31 December 2024   | 30 September 2025    | Change %   |
|--------------------------------------------------|--------------------|----------------------|------------|
| Cash, Cash Equivalents and Financial Investments | 108,164,428        | 173,219,440          | 60%        |
| Trade Receivables                                | 203,291,866        | 145,353,130          | -29%       |
| Inventory                                        | 2,168,239          | 2,345,047            | 8%         |
| Tangible Assets                                  | 13,481,184         | 11,630,116           | -14%       |
| Intangible Assets                                | 462,842,874        | 621,580,686          | 34%        |
| Deferred Tax Assets                              | 4,410,736          | -                    | -100%      |
| <b>Total Assets</b>                              | <b>894,712,277</b> | <b>1,026,723,660</b> | <b>15%</b> |
| Short-Term Financial Liabilities                 | 295,372,748        | 287,167,866          | -3%        |
| Trade Payables                                   | 14,521,513         | 8,879,499            | -39%       |
| <b>Total Liabilities</b>                         | <b>416,698,669</b> | <b>402,168,724</b>   | <b>-3%</b> |
| <b>Equity</b>                                    | <b>478,013,608</b> | <b>624,554,936</b>   | <b>31%</b> |
| <b>Total Equity + Liabilities</b>                | <b>894,712,277</b> | <b>1,026,723,660</b> | <b>15%</b> |

\*All figures include IAS29 impact



# 9M 2025 Financial Statements

## Income Statement

| TL*                                 | 9M 2024             | 9M 2025            | Change %     |
|-------------------------------------|---------------------|--------------------|--------------|
| Net Sales                           | 291,091,332         | 343,418,582        | 18%          |
| Cost of Sales                       | (45,995,037)        | (33,383,527)       | -27%         |
| <b>Gross Profit</b>                 | <b>245,096,295</b>  | <b>310,035,055</b> | <b>26%</b>   |
| <b>Gross Profit Margin</b>          | <b>84%</b>          | <b>90%</b>         |              |
| Operating Expenses                  | (235,597,928)       | (189,954,396)      | -19%         |
| G&A Expenses                        | (49,369,350)        | (34,706,586)       | -30%         |
| Marketing Expenses                  | (101,816,701)       | (116,570,011)      | 14%          |
| R&D Expenses                        | (108,757,296)       | (83,253,969)       | -23%         |
| Other Operating Income/Expense, Net | 24,345,419          | 44,576,170         | 83%          |
| <b>Operating Profit</b>             | <b>9,498,367</b>    | <b>120,080,659</b> | <b>1164%</b> |
| Amortisation                        | 57,461,008          | 49,936,542         | -13%         |
| <b>EBITDA</b>                       | <b>66,959,375</b>   | <b>170,017,201</b> | <b>153%</b>  |
| <b>EBITDA Margin</b>                | <b>23%</b>          | <b>50%</b>         |              |
| Financial Expenses, Net             | 4,800,948           | 6,031,096          | 26%          |
| Monetary Gain /(Loss)               | (76,617,835)        | (63,645,731)       | -17%         |
| <b>Profit Before Taxes</b>          | <b>(59,672,774)</b> | <b>66,662,495</b>  |              |
| Tax Income /(Expense)               | 10,482,355          | (12,094,217)       | -215%        |
| <b>Profit /(Loss)</b>               | <b>(49,190,419)</b> | <b>54,568,278</b>  |              |
| <b>Profit Margin</b>                | <b>-17%</b>         | <b>16%</b>         |              |

\*All figures include IAS29 impact



# Kron Platform: Built to Address Today's Cybersecurity Challenges

## Key Challenges in Identity & Access Security

-  Remote Work and Mobility
-  Rapid Growth of Machine Identities
-  Hybrid & Multicloud Infrastructure
-  Sophistication of Identity Based Attacks

## Our Solutions

### Privileged Access Management (PAM)

Secure Remote Access  
Database Access Management  
Secrets Management  
Privileged Session Manager  
AI-Based Threat Analytics  
CIEM  
Password Vault  
Privileged Task Automation

End Point Privilege Manager

Multi Factor Authentication

TACACS +/- Radius Access Manager

## Key Challenges in Data Security

-  Massive Growth of Data
-  Regulations and Compliance
-  Complexity of Database Diversity
-  Poor Monitoring of Internal Threats

Database Activity Monitoring

Dynamic Data Masking

Telemetry Pipeline

# Thank You

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