

FORD OTOMOTİV SANAYİ A.Ş.
28.11.2025 Olağanüstü Genel Kurul Hazır Bulunanlar Listesi

No	Pay Sahibi	TCKN / VKN	Uyruk	Adres	Grup	Payların İtibari Değeri	Katılım Tercihi	Temsilci Türü	Temsilci Ad Soyad Unvan	Temsilcin in TCKN / VKN	İmza
1	İMDAT ŞAŞ										
2	ŞAHİN KAYAOĞLU										
3	MEHMET KADİR TÖRE										
4	KOÇ HOLDİNG ANONİM										
5	FORD DEUTSCHLAND										
6	TEMEL TİCARET VE										
7	VEHBİ KOÇ VAKFI										
	KOÇ HOLDİNG EMEKLİ										
8	VE YARDIM SANDIĞI										
9	ISHARES CORE MSCI										
	STATE STREET GLOBAL										
10	ADVISORS TRUST										
11	PEREGRINE GLOBAL										
12	MSCI EQUITY INDEX										
	UNIVERSAL										
13	INVESTMENTGESELLSCH										
14	STOREBRAND SICAV										
	ALL COUNTRY EX US										
15	EQUITY MARKET										
16	THE REGENTS OF THE										
17	CC AND L GLOBAL										
18	NEW YORK STATE										
19	MOBIUS LIFE LIMITED										
	STICHTING JURIDISCH										
20	EIGENAAR ACHMEA IM										
	CC AND L Q EMERGING										
21	MARKETS EQUITY										
	PIMCO EQUITY SERIES-										
22	PIMCO RAFI DYNAMIC										
23	LGPS CENTRAL GLOBAL										
24	MGI FUNDS PLC										
25	SCHRODER										
	ABRDN OEIC IV?ABRDN										
26	EMERGING MARKETS										
27	ISHARES MSCI										
	MFS INVESTMENT										
28	FUNDS-BLENDED										
29	STATE OF WYOMING										
30	GLOBAL ALPHA TILTS										

	STICHTING
31	PENSIOENFONDS VOOR
32	LOCAL AUTHORITIES
33	SPDR PORTFOLIO
34	CAMBRIDGE
35	CHUNGHWA POST
	SPARTAN GROUP TRUST
36	FOR EMPLOYEE BENEFIT
	THE MASTER TRUST
37	BANK OF JAPAN LTD. AS
38	CONNECTICUT GENERAL
39	STOREBRAND GLOBAL
40	CC AND L GLOBAL
	VANGUARD FIDUCIARY
41	TRUST COMPANY
42	STOREBRAND
	TURKEY MSCI
43	EMERGINGMARKETS
44	GOVERNMENT OF
45	MANAGED PENSION
46	ARERO-DER
	INVESTERINGSFORENIN
47	GEN DANSKE INVEST
	NATIONAL AUST LTD AS
48	TRUST FOR VAN GUARD
	SUNAMERICA SERIES
49	TRUST-SA EMERGING
	JOHN HANCOCK TRUST
50	COMPANY COLLECTIVE
	THE MASTER TRUST
51	BANK OF JAPANLTD.AS
52	CITY OF NEW YORK
53	ISHARES III PUBLIC
	THE
54	MAS.TRU.B.O.JAP.LTD.
	INTERNATIONAL
55	MONETARY FUND
56	TEXAS MUNICIPAL
57	INTERNATIONAL
58	ISHARES MSCI ACWI EX
	BAYERNINVEST
59	KAPITALVERWALTUNGS
60	NEW IRELAND
61	ISHARES MSCI ACWI ETF
62	STATE OF MINNESOTA
	BLACKROCK
63	INST.TRUSTCOMP.N.A.I
64	LAZARD GLOBAL ACTIVE

65 VANGUARD EMRG MKT

NORTHERN TRUST

66 COMMON EMERGING

67 NORTHERN TRUST

STICHTING DEPOSITARY

68 APG EMERGING

VERDIPAPIRFONDET

69 KLP AKSJE

INTERNATIONAL

70 MONETARY FUND STAFF

71 STICHTING PHILIPS

FIDELITY SALEM STREET

72 TRUST FIDELITY SERIES

NORTHERN TRUST

73 COMMON ALL

74 NATIONAL

75 NORTHERN TRUST

76 AMANA DEVELOPING

AMERICAN CENTURY

77 ETF TRUST-AVANTIS

BORDER TO COAST

78 GLOBAL MULTI FACTOR

79 THRIFT SAVINGS PLAN

80 WASHINGTON STATE

AVIVA INVESTORS

81 INVES.FUNDS ICVC

82 STATE STREET TOTAL

AMERICAN CENTURY

83 ETF TRUST-AVANTIS

84 HARTFORD

LAZARD/WILMINGTON

85 EMERGING MARKETS

86 XTRACKERS (IE) PUBLIC

87 SSGA MSCI ACWI EX-

88 MONETARY AUTHORITY

89 GLOBAL EMERGING

BLACKROCK ASSET

90 MANAGEMENT

91 VERDIPAPIRFONDET

POLICE AND FIREMEN'S

92 RETIREMENT SYSTEM OF

93 COMMONWEALTH

94 THE PEOPLE'S BANK OF

95 LEGAL AND GENERAL

96 VANGUARD EMERGING

97 BLACKROCK CDN MSCI

FIDELITY SALEM STREET

98 TRUZZ:FIDELITY SAI

99	NORTHERN TRUST
100	AMUNDI ESG GLOBAL CITY OF PHILADELPHIA
101	PUBLIC EMPLOYEES
102	UNIVEST
103	MINEWORKERS
104	HOSTPLUS POOLED DIMENSIONAL ETF
105	TRUST-DIMENSIONAL
106	COMMONWEALTH
107	AEGON CUSTODY B V
108	XTRACKERS MSCI
109	SPDR MSCI EMERGING CUSTODY BANK OF
110	JAPAN LTD. SMTB
111	PARAMETRIC
112	TEACHER'S RETIREMENT THE MAS.TR.BANK OF
113	JA.LTD.AS TR.OF THE
114	LEGAL AND GENERAL FIDELITY INVESTMENT
115	FUNDS-FIDELITY INDEX SIX CIRCLES MANAGED
116	EQUITY PORTFOLIO BRIGHTHOUSE FUNDS
117	TRUST I-SSGA
118	PUBLIC EMPLOYEES'
119	CITY OF NEW YORK
120	COLONIAL FIRST STATE AMERICAN CENTURY
121	ETF TRUST-AVANTIS
122	MINISTRY OF ECONOMY THE MASTER TRUST
123	BANK OF JAPANLTD.AS
124	LAZARD EM EQUITY CONNOR CLARK AND
125	LUNN COLLECTIVE
126	FUTURE FUND BOARD
127	MACQUARIE MULTI-
128	CANADA POST THE MASTER TRUST
129	BANK OF JAPAN LTD. AS JOHN HANCOCK FUNDS
130	II INTERNATIONAL
131	SCOTIA EMERGING
132	PIMCO FUNDS GLOBAL
133	CITY OF NEW YORK
134	TELSTRA

135	HESTA
136	NEW YORK STATE
137	TEACHER RETIREMENT
138	BUREAU OF LABOR
139	SBC MASTER PENSION
	THE GOLDMAN SACHS
140	TRUST COMPANY NA
141	MANAGED PENSION
142	STATE STREET
143	GLOBAL EX US ALPHA
144	BLK MAGI FUND
	JPMORGAN
145	BETABUILDERS
146	XTRACKERS (IE) PUBLIC
	GOVERNMENT PENSION
147	INVESTMENT FUND
148	TRINITY COLLEGE
	COMMINGLED PENSION
149	TRUST FUND
150	UBS (LUX) FUND
151	SSGA SPDR ETFS
152	BLACKROCK GLOBAL
153	EMERGING MARKETS
154	AUSTRALIAN
155	JP MORGAN FUNDS
156	PENSION PROTECTION
	LEGAL AND GENERAL
157	FUTURE WORLD ESG
	JOHN HANCOCK
158	VARIABLE INSURANCE
159	LEGAL AND GENERAL
160	AUSTRALIAN
	EXELON GENERATION
161	COMPANY LLC TAX
162	RUSSELL INVESTMENTS
163	NORTHERN EMERGING
	STATE TREASURER OF
164	MICHIGAN CUSTODIAN
165	ONEMARKETS FUND
	COMMINGLED PENSION
	TRUST FUND
166	(ACTIVEBUILDERS
167	COLONIAL FIRST STATE
	THE MASTER TRUST
168	BANK OF JAPANLTD.AS
169	VERDIPAPIRFONDET
170	CENTRAL PROVIDENT
171	AMUNDI INDEX

	D.E. SHAW ALL
172	COUNTRY GLOBAL
	VANGUARD
173	INVESTMENTS FUNDS
174	TEACHER RETIREMENT
175	AEGON CUSTODY B V
176	XTRACKERS (IE) PUBLIC
177	THE REGENTS OF THE
	CONSULTING GROUP
178	CAPITAL MARKETS
179	STATE OF ALASKA
	AMERICAN CENTURY
180	ETF TRUST-AVANTIS
181	VANGUARD TOTAL
182	SCHWAB EMERGING
	STATE STREET
183	EMERGING MARKETS
	DIMENSIONAL
184	EMERGING MARKETS EX
	JPMORGAN
185	DIVERSIFIED RETURN
	DEUTSCHE ASSET
186	MANAGEMENT S.A.-
187	BUREAU OF LABOR
188	LEGAL GENERAL
	CUSTODY BANK OF
189	JAPAN LTD. RE:
190	STICHTING DEPOSITARY
191	CDN ACWI ALPHA TILTS
	UNITED NATIONS RELIEF
192	AND WORKS AGENCY
193	TEACHER RETIREMENT
194	INTERNATIONAL
195	STOREBRAND
196	JPMORGAN
197	PARAMETRIC TAX-
198	SSGA SPDR ETFS
	HSBC BANK PLC - STATE
199	STREET AUT EMERGING
	LAZARD EMERGING
200	MARKETS EQUITY
201	ISHARES IV PUBLIC
202	MBB PUBLIC MARKETS I
203	LVIP SSGA EMERGING
	SPARTAN GROUP TRUST
204	FOR EMPLOYEE BENEFIT
205	MFS DEVELOPMENT
206	MERCER QIF FUND

207 PUBLIC SECTOR
 208 VANGUARD ESG
 209 CITY OF NEW YORK
 UBS FUND
 MANAGEMENT
 210 (SWITZERLAND)AG-
 211 ISHARES CORE MSCI
 212 IRISH LIFE ASSURANCE
 213 FRANKLIN TEMPLETON
 214 MACQUARIE TRUE
 215 CC AND L Q EMERGING
 216 SSB QD85 ALASKA
 217 CATERPILLAR INC
 218 VANGUARD TOTAL
 219 STATE STREET
 THE NOM T A B CO.
 220 LTD.RE. INT EM ST
 FIDELITY CONCORD
 221 STREET TRUST: FIDELITY
 222 ALBERTA INVESTMENT
 FIDELITY SALEM STREET
 223 TRUST FIDELITY GLOBAL
 CUSTODY BANK OF
 224 JAPAN, LTD. AS TRUSTEE
 225 CATERPILLAR
 CUSTODY BANK OF
 226 JAPAN LTD. RE: SOMPO
 227 STATE STREET IRELAND
 228 BMO MSCI EMERGING
 229 STICHTING
 230 THE REGENTS OF THE
 231 UBS (LUX) FUND
 STICHTING
 232 BEDRIJFSTAKPENSIOEN
 THE MASTER TRUST
 233 BANK OF JAPAN, LTD.
 234 SPDR MSCI EMERGING
 FIDELITY UCITS II ICAV-
 235 FIDELITY MSCI
 236 THE REGENTS OF THE
 STATE STREET MSCI
 237 ACWI EX USA IMI
 238 CC AND L Q
 UNIVERSAL-
 239 INVESTMENT-
 240 UTAH STATE
 241 MSCI ACWI EX-U.S IMI
 242 XTRACKERS MSCI ALL

243 AEGON CUSTODY B V
 244 ABU DHABI PENSION
 245 FORD MOTOR
 246 MERCER UCITS
 247 ISHARES EMERGING
 248 EURIZON FUND
 THE MASTER TRUST
 249 BANK OF JAPAN LTD AS
 LEGAL AND GENERAL
 250 GLOBAL EMERGING
 251 THRIFT SAVINGS PLAN
 THE
 252 MAS.TRU.B.O.JAP.LTD.
 JPMORGAN FUND ICVC
 253 ? JPM EMERGING
 254 MONETARY AUTHORITY
 255 AVIVA LIFE AND
 LOS ANGELES COUNTY
 256 EMPLOYEES
 257 CLINTON NUCLEAR
 258 TEACHER RETIREMENT
 UNIVERSAL-
 259 INVESTMENT-
 CUSTODY BANK OF
 260 JAPAN LTD. RE:
 261 GLOBAL EMERGING
 262 LEGAL AND GENERAL
 263 JP MORGAN CHASE
 264 ISHARES EMERGING
 ABRDN OEIC VI?ABRDN
 265 EMERGING MARKETS
 266 COLLEGE RETIREMENT
 267 ISHARES V PUBLIC
 VARIABLE INSURANCE
 268 PRODUCTS FUND II-
 269 UBS (LUX) FUND
 NATWEST TRUSTEE AND
 270 DEPOSITARY SERVICES
 D. E. SHAW ALL
 271 COUNTRY GLOBAL
 272 CAISSE DE DEPOT ET
 273 UBS ASSET
 274 VISIONFUND
 275 THE PEOPLE'S BANK OF
 276 ISHARES MSCI
 KAPITALFORENINGEN
 277 DANSKE INVEST
 278 COLLEGE RETIREMENT

JPMORGAN EMERGING

279 ACTIVEBUILDERS

FLEXSHARES

280 MORNINGSTAR

SCOTTISH WIDOWS

281 MANAGED INVESTMENT

282 SPDR S AND P

283 NATIONAL COUNCIL

284 AQR INNOVATION FUND

285 GOVERNMENT OF

NORTHERN TRUST

286 COMMON ALL

287 JNL EMERGING

288 JOHN HANCOCK

289 XTRACKERS (IE) PUBLIC

290 STRATEGIC

PRUDENTIAL

291 ASSURANCE COMPANY

292 ESPA STOCK ISTANBUL

293 PIMCO BERMUDA

294 NATIONAL COUNCIL

295 JPMORGAN ACTIVE

NATWEST TRUSTEE AND

296 DEPOSITARY SERVICES

STATE STREET GLOBAL

297 ALL CAP EQUITY EX-U.S.

THE MASTER TRUST

298 BANK OF JAPAN LTD.AS

299 ERSTE STOCK EUROPE

300 ALLIANZGI FONDS DSPT

301 NUVEEN EMERGING

VANGUARD FIDUCIARY

302 TRUST COMPANY

303 EBK-AKTIE-UNIVERSAL-

304 ASSET MANAGEMENT

FIDELITY GLOBAL EX-

305 U.S. EQUITY INDEX

THE MASTER TRUST

306 BANK OF JAPAN LTD.AS

307 ISHARES

308 PACIFIC SELECT FUND-

309 SPDR MSCI ACWI EX US

310 AUSTRALIAN

FIDELITY SALEM STREET

311 TRUST FIDELITY

THE MASTER TRUST

312 BANK OF

	BLACKROCK
313	INST.TRUSTCOMP.N.A.I
314	SPDR S AND P
315	LEGAL AND GENERAL
	THE MASTER TRUST B.O.
316	JAP. LTD.A.TRU.O.THE
	THE BOEING COMPANY
317	EMPLOYEE SAVINGS
	MFS BLENDED
318	RESEARCH EMERGING
319	GENERAL PENSION AND
320	THE REGENTS OF THE
321	CC AND L Q GLOBAL
322	ASCENSION ALPHA
323	RSI ACTIONS
324	INVESCO
325	DWS ADVISORS
	FIDELITY SALEM STREET
326	TRUST: FIDELITY FLEX
	THE MASTER TRUST
327	BANK OF JAPANLTD AS
328	ALLIANZ EQUITY
329	MEHMET ONER YILDIZ
330	ESER SOLMAZ
	GOLDMAN SACHS ETF
331	TRUST II-GOLDMAN
	EATON VANCE TRUST
332	COM. PAR.
333	WISDOMTREE
334	1895 FONDS FGR
335	AMERICAN HEART
336	PUBLIC EMPLOYEES
	EATON VAN TR COMP
337	COM TR FUND-PARAM
338	FRANKLIN EMERGING
339	VOYA VACS INDEX
	GOLDMAN SACHS ETF
340	TRUST-GOLDMAN
341	BLACKROCK GLOBAL
342	FRANKLIN TEMPLETON
	SEVENTH SWEDISH
343	NATIONAL PENSION
344	WISDOMTREE TRUE
345	BNY MELLON
346	ISHARES PUBLIC
	BLACKROCK
347	COLLECTIVE
348	SYMMETRY PANORAMIC

349 SYMMETRY PANORAMIC

350 ALASKA PERMANENT

351 IMCO EMERGING

352 EMERGING MARKETS

353 CC L Q GLOBAL

354 NN PARAPLUFONDS 1

355 VANGUARD

EATON VANCE

COLLECTIVE

356 INVESTMENT TRUST FOR

BOARD OF PENSIONS OF

357 THE EVANGELICAL

358 VANGUARD FTSE ALL-

VANGUARD FUNDS PLC-

359 VANGUARD ESG

360 BONY IOWA PUBLIC

361 VIRGINIA RETIREMENT

362 CIBC EMERGING

363 CONNOR CLARK AND

INVESCO MARKETS III

364 PLC - INVESCO FTSE

365 THE CALIFORNIA

366 MANULIFE

367 STICHTING RABOBANK

368 INVESCO MARKETS II

369 CC AMPERSAND L Q

WISDOMTREE

370 EMERGING MARKETS EX-

COUNTY EMPLOYEES

371 ANNUITY AND BENEFIT

372 LEGAL AND GENERAL

373 AVIVA INVESTORS

374 SCHRODER GAIA HELIX

PACIFIC GAS AND

375 ELECTRIC

STICHTING JURIDISCH

376 EIGENAAR ACHMEA

377 CIBC EMERG MARKETS

378 ISHARES EMERGING

379 VANGUARD FUNDS

380 KENTUCKY

381 BLACKROCK SOLUTIONS

KAPITALFORENINGEN

382 EMD INVEST EMERGING

383 KAPITALFORENINGEN

384 PENSIONDANMARK

385 EMPOWER EMERGING

	KAPITALFORENINGEN
386	LAEGERNES INVEST KLI
387	VANGUARD FUNDS
	TD EMERALD
388	EMERGING MARKETS
	ISHARES CONTINENTAL
389	EUROPEAN EQUITY
	MELLON BANK N.A.
390	EMPLOYEE BENE
391	STICHTING
392	I SHARES II PUBLIC
393	UTIMCO SP II LLC
394	CF DV EMERGING
395	VANGUARD FUNDS
396	FRANKLIN TEMPLETON
397	MACKENZIE EMERGING
	SOUTH CALIFORNIAN
398	EDISON COMPANY
399	STICHTING
	CANADA LIFE
400	SUSTAINABLE
401	GOLDMAN SACHS
	FIRST TRUST GLOBAL
402	FUNDS PLC-FIRST TRUST
403	OHIO SCHOOL
	VANGUARD
404	INTERNATIONAL HIGH
405	FRANKLIN TEMPLETON
	PACIFIC GAS AND
406	ELECTRIC COMPANY
	VANGUARD FUNDS PLC -
407	VANGUARD ESG
	VANGUARD
408	INVESTMENT SERIES PLC
409	KENTUCKY RETIREMENT
410	NUVEEN EMERGING
	ONEPATH GLOBAL
411	EMERGING MARKETS
412	BROCKEN-UI-FONDS
413	WM POOL-EQUITIES
	PUBLIC TRUST AS
414	TRUSTEE FOR AMP
	AZ FUND MANAGEMENT
415	SA A2 FUND 1
416	STICHTING AHOLD
	INVESTORS WHOLESale
417	EMERGING MARKETS
418	AMP SUPER FUND

419	AGIPI ACTIONS
420	FUTURE DIRECTIONS
421	AMP EMERGING
	HSBC PORTFÖY
422	SÜRDÜRÜLEBİLİRLİK
423	SIHL INSTITUTIONAL
424	UBS FUND
	UBS LUX
425	INSTITUTIONAL SICAV
	AXA VORSORGE FONDS
426	II-EQUITIES EMERGING
	UBS CH
427	INSTITUTIONALFUND-
	HSBC INDEX TRACKER
428	INVESTMENT FUNDS-
429	BEST INVESTMENT
430	HSBC GLOBAL
	HSBC ETFS PUBLIC
431	LIMITED COMPANY-
	AI CONTINENTAL
432	EUROPEAN EQUITY
433	CC L Q GLOBAL EQUITY
434	HSBC ETFS PUBLIC
	HSBC INDEX TRACKER
435	INVESTMENT FUNDS-
	AMUNDI ETF ICAV-
436	AMUNDI PRIME ALL
437	AVIVA INVESTORS
438	REASSURE LIMITED
	M AND G FUNDS 1 MFS
439	GLOBAL EMERGING
	PUTM ACS
440	SUSTAINABLE INDEX
	HSBC ETFS PLC-HSBC
441	EMERGING MARKET
442	CONNOR CLARK AND
	ROYAL LONDON
443	EMERGING MARKETS
444	ROYAL LONDON
445	HSBC GLOBAL
446	HSBC INDEX TRACKER
447	FRIENDS LIFE LIMITED

Şirketin Sermayesi	3.509.100.000
Asgari Toplantı Nisabı	%60
Asaleten Hazır Bulunan Pay Tutarı	71.735
Tevdi Eden Temsilcileri Tarafından Temsil Edilen Pay Tutarı	159.509.583
Diğer Temsilciler Tarafından Temsil Edilen Pay Tutarı	2.881.377.299,100
Mevcut Toplantı Nisabı	3.040.958.617,100

Yönetim Kurulu Üyeleri

Toplantı Başkanı

Güven Özyurt

Josephine Mary Payne

Güven Özyurt

Bakanlık Temsilcisi

Tutanak Yazmanı

Oy Toplama Memuru

Bağımsız Denetçi

Turgut Köse

Saibe Gül Ertuğ Gerişkovan

Josephine Mary Payne

Işıl Güler