TURKISH AIRLINES | AirEuropa

Air Europa

Expanding Turkish Airlines' Global Network

Turkish Airlines at a Glance

National Flag Carrier of **Türkiye**

The Largest Fleet Among European Network Carriers

"Best Airline in Europe" Skytrax

"Five-Star Global Airline" APEX

"Most Sustainable Flag Carrier Airline"

(2022-2024) World Finance

Guinness World Record for Most Countries Flown to by Airline

Surpassed 2Q'19 capacity Level by **47%** in 2Q'25

Global Ranking

4th
Int'l Market Share [1]
3.4%

1st
Countries We Fly To
131

3th
Cargo Market Share [2]
6.0%

7th
Workforce
100K

9th
Fleet Size
495
Aircraft

9th
Revenue [3]
23.1
Bn $

[1]In terms of Available Seat Kilometers (1H'25). Source: IATA.

[2]FTK: Freight Ton Kilometers (1H'25). Source: IATA.

[3]LTM 2Q'25 Revenue

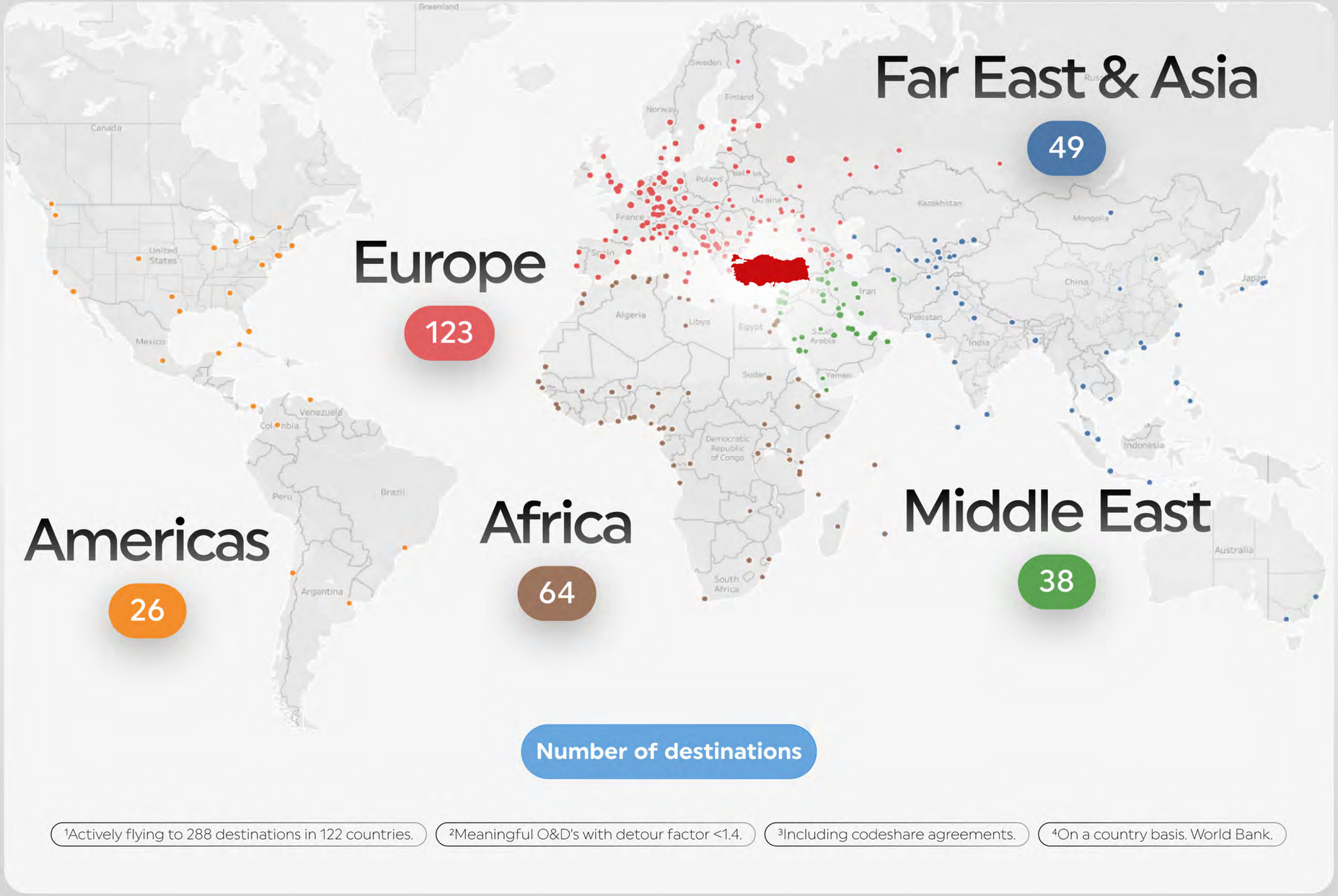
Turkish Airlines ranks #1 in the World by international destinations

Turkish Airlines flies to **353** destinations in **131** countries[1]

Provides **52 thousand** connection options[2]

508 international destinations (including offline[3])

Our network reaches more than **90%** of the world's population, GDP and trade volume[4]



[1]Actively flying to 288 destinations in 122 countries.

[2]Meaningful O&D's with detour factor <1.4.

[3]Including codeshare agreements.

[4]On a country basis. World Bank.

Air Europa - Key Figures 2024

Main Hub - Madrid Barajas Airport

Europe's largest gateway to Latin America

2nd largest airline with %16 marketshare[1]

[1]In terms of 2024 passenger numbers. Source: AENA

Revenue

€2.6bn

EBITDAR (Margin)

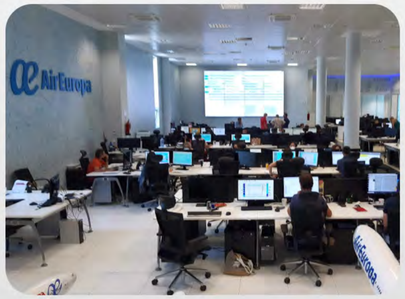
€591 mn / 22.5%

Number of Passengers

12.2 mn

Number of Annual Flights

c. 68,500



Employees

c. 4,400

Fleet*

57 Aircraft

* As of August 2025

Current Fleet

Narrow Body

26 B737 NG

2 B737 MAX

Wide Body

29 B787

Orders

18 B737 MAX

Ongoing negotiations with OEM's for Wide Body orders

Expanded passenger and cargo network between Spain and Türkiye

Americas

22

EMEA

Including **15** domestic destinations

33

Envisaged partnership aims to increase the number of tourists visiting **Türkiye** along with the related economic contribution through enhanced connectivity across **Latin America** with a network complementary to **Turkish Airlines.**

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